

Strategic Plan 2019-2022

Connecting with communities to assist local hospitals

The Toowoomba Hospital Foundation supports the community by helping to improve local health facilities and services. We assist patients and their families by providing hospitals and clinics with equipment and resources and through funding for training, education and research projects.

Our 4-year Priorities

Sustained financial growth	Expanded regional scope	Stronger alignment with DDHHS
Diversify and grow our revenue streams from	Transition our operations and our brand to a whole of	Work closely with DDHHS under an MOU to ensure
commercial operations, bequests and	health region model aligned with DDHHS to work with	planned alignment of our activities with its strategic
philanthropy	auxiliaries which seek or need our support	priorities

Our Goals and Strategies

Goal 1: To create and maintain engaging relationships

- 1. Operate effective, sustained partnerships with our hospitals to ensure we attend to their priorities
- 2. Provide a broad range of community engagement events every year to increase awareness about the Foundation
- 3. Inform, recognise and support our donors
- 4. Maximise community exposure through online and social media

Performance indicator

Growth in audience numbers

Goal 3: To operate an efficient, dynamic and sustainable charity

- 1. Provide staff with access to appropriate professional development
- 2. Regularly review all processes, policies and procedures
- 3. Apply digital technologies to improve the efficiency and effectiveness of our operations
- 4. Ensure OHSA compliance

Performance indicators

- Full OHSA compliance
- Operate to budget
- Benchmarked % administration costs to distributed funds

Goal 2: Grow our income streams sustainably in support of our hospitals

- 1. Diversify our revenue streams
- 2. Secure new corporate donors
- 3. Develop and operate a successful bequest program
- 4. Work with current and new business partners to grow partnership income
- 5. Grow philanthropic partnering

Performance indicator

Growth in funds available for distribution to our hospitals

Our Values

Energy

We are active, enthusiastic and accountable. We make things happen and take pride in our contribution to the community

Collaboration

We connect with our community our sponsors, donors and partners to respond to the needs of our hospitals

Empathy

We are compassionate and we inspire compassion in others through the stories of the people in our community and the accomplishments of our hospitals